

# Political Economy of Emerging Market Countries

The Challenges of Developing More Humane Societies



**NIEHAUS CENTER  
FOR GLOBALIZATION  
AND GOVERNANCE**

*In partnership with*



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India Initiative

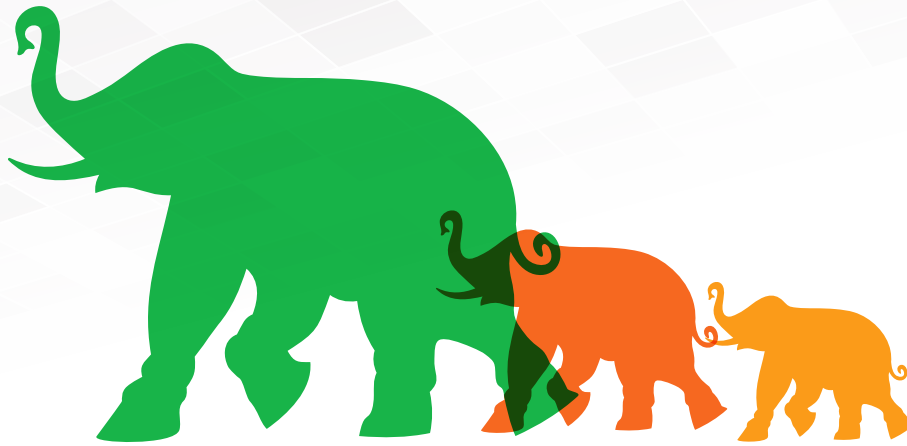


**CALCUTTA**

**Dec 28, 2016 - Jan 7, 2017**

Kolkata, Shantiniketan and New Delhi

**Trip Plan - Version 1.0**



Dear Colleagues

Welcome to Kolkata, Shantiniketan, Delhi and our conference on “Political Economy of Emerging Market Countries: The Challenges of Developing More Humane Societies”, hosted by Princeton University, Georgetown University, the Indian Institute of Management in Calcutta, and Visva - Bharati University.

Our primary objective is to organize a conference and larger international experience that will be both personally and professionally fulfilling, allowing you to broaden your global knowledge and insights, deepen your friendships, and stimulate creative ideas. To help facilitate this, we have designed an itinerary that blends traditional conference formats, interactive local visits as well as tourism.

The conference brings together top scholars from the United States and India to share their research on the specific challenges and opportunities faced by emerging market countries as they increase their participation in the global economy. Key themes highlight sustainable development, the role of underrepresented stakeholders in the development process, growth and inequality, new trends in international trade and investment policy, and rising new powers. The conference aims to generate an ongoing dialogue between scholars on the most pressing challenges and persistent debates regarding globalization in a rapidly changing world.

We are excited to welcome you to India for what will undoubtedly be an engaging adventure. Enclosed you will find additional information regarding your stay, including the full conference schedule. Please do not hesitate to contact us if you have any questions.

We hope you have a fantastic experience and forever lasting memories!

With best regards,

Nita and Helen



## 2.0 Trip Summary

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Dec 27	Kolkata	Arrival (Part of the group)
Dec 28	Kolkata	Optional Afternoon Walking Tour Arrival (Remainder of group) Evening Dinner
Dec 29	Kolkata	Industry and Trade Visits Home visit Evening Group Dinner
Dec 30	Kolkata	Conference Day 1 at IIM Calcutta Evening Dinner with IIM Group
Dec 31	Kolkata	Day Tour of Kolkata's sites New Years Evening Gala
Jan 1	Shantiniketan	Travel Day Afternoon walk to explore local village
Jan 2	Shantiniketan	Conference Day 2 at a rural village resort Joint IIM & Group Bonfire Dinner
Jan 3	Shantiniketan - Kolkata	Conference Day 3 at Visva Bharati University Santiniketan to Kolkata Drive
Jan 4	Delhi	Morning flight to Delhi Afternoon Lunch & Discussion with Indian Govt. Representative Dusk Driving Tour of New Delhi Evening Dinner
Jan 5	Delhi	Day Trip to Agra to visit Taj Mahal Evening Dinner at the Hotel
Jan 6	Delhi	Lotus Temple and Kutab Minar Shopping Hauz-Khas Village or Bangla Sahib Gurdwara Visit US Ambassador meeting and Happy Hour Dinner near Airport Departure (Part of Group)
Jan 7	Delhi	Optional Tour of Red Fort, Gandhi Memorial and Akshardham Hindu Temple Departure (Rest of Group)

## 3.0 Arrival & Departure

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### 3.1 Kolkata Arrival

Please note that some participants are arriving before the first day of the tour on December 27th. Others are arriving on the 28th.

Name	Flight Number	Date	Arrival time	Airport Pickup (Estimated)	Hotel Drop (Estimated)	Pickup Group
Nita Rudra	QR540	16-Dec	1:30	NA	NA	NA
Joanne Gowa	US82	27-Dec	21:27	23:00	0:00	A
Ken Scheve	KA168	27-Dec	23:15	0:45	1:30	B
Emilie Hafner-Burton	QR540	28-Dec	1:30	3:00	4:00	C
Sarah Brooks	QR540	28-Dec	1:50	3:00	4:00	C
Pablo Pinto	QR540	28-Dec	1:50	3:20	4:20	C
Meir Alkon	9W7140	28-Dec	4:35	6:00	7:00	D
Edward Mansfield	9W963	28-Dec	4:35	6:00	7:00	D
Helen Milner	9W963	28-Dec	4:35	6:00	7:00	D
Stephanie Rikard	AI20	28-Dec	4:35	6:00	7:00	D
Gene Grossman	9W484	28-Dec	4:55	6:25	7:25	E
Jean Grossman	9W484	28-Dec	4:55	6:25	7:25	E
Dominic De Sapia	9W484	28-Dec	4:55	6:25	7:25	E
Layna Mosley	AI764	28-Dec	19:20	20:20	21:00	G
Peter Rosendroff	AI764	28-Dec	19:20	20:20	21:00	G
Stephen Chaudoin	EY256	28-Dec	19:55	21:00	21:30	H
Sarah Chaudoin	EY256	28-Dec	19:55	21:00	21:30	H
Andrew B. Baker	KA168	28-Dec	23:15	0:15	0:45	I
Judith Goldstein	KA168	28-Dec	23:15	0:15	0:45	I
Dennis P. Quinn	KA168	28-Dec	23:15	0:15	0:45	I
Erik Voeten	KA168	28-Dec	23:15	0:15	0:45	I
Krzysztof Pelc	SG272	28-Dec	11:30	12:45	13:45	F

On arrival in Kolkata, go through immigration, collect your luggage and proceed through customs. Once outside the terminal a driver will greet you with a sign, with Georgetown / Princeton written on it. Please refer to the table above and ensure that all people booked on the transfer are present. In all cases everyone arriving in a transfer group will be on the same flight so hopefully you would arrive as a group.

If there are any issues during travel or arrival, please contact either the transport provider (Mann Tours) or Nita Rudra.

**Mann Tours**

+91 9990222999 / +91 9891919292

**Nita Rudra**

+91 9035298481

## Hotel Check-In Times

All rooms are pre-paid and registered under your names. Once you have arrived at your hotel, you will probably be asked for a credit card to hold against the booking for incidental charges, not room charges.

Please note details of your arrival time:

### *December 28th Evening Arrivals:*

For those arriving before 3:30 pm on December 28th, or in transfer groups (A-C), we have booked and paid for an extra night, so your room will be available and guaranteed upon arrival.

### *December 28th Morning Arrivals:*

For those arriving between 7:00 am and 12:00 pm, or in transfer groups (D-E), we have arranged and paid for early check in starting at 7:00am. If for some reason you arrive significantly earlier and check in before 7:00 am, there will be additional room charges. If this happens, please remind the front desk that the organizers will cover these charges through management (Meraj Faiz) at a later time. If you are asked to pay for the pre-7:00 am check in, you will be reimbursed by the project team.

### *December 28th Afternoon & Evening Arrivals:*

For those arriving after noon on the December 28th, your rooms are guaranteed all day including late arrival.

## 3.2 Delhi Departure

Participants depart in the following blocks.

Name	Flight Number	Date	Departure Flight Time	Airport Arrival Time	Dinner / Hotel Departure	Pickup Group
Helen Milner	UA83	6-Jan	23:35	21:15	20:45	A
Joanne Gowa	UA83	6-Jan	23:35	21:15	20:45	A
Layna Mosley	AI127	7-Jan	2:00	23:30	22:45	B
Gene Grossman	AI161	7-Jan	2:15	23:30	22:45	B
Jean Grossman	AI161	7-Jan	2:15	23:30	22:45	B
Ken Scheve	CA948	7-Jan	3:10	23:30	22:45	B
Sarah Brooks	QR579	7-Jan	3:45	23:30	22:45	B*
Pablo Pinto	QR579	7-Jan	3:45	23:30	22:45	B*
Nita Rudra	QR579	7-Jan	3:45	23:30	22:45	B*
Emilie Hafner-Burton	CX940	7-Jan	9:10	7:00	6:00	C
Stephanie Rikard	BA256	7-Jan	12:30	10:00	9:15	D
Edward Mansfield	UA83	7-Jan	23:35	21:15	20:45	E
Andrew B. Baker	UA83	7-Jan	23:35	21:15	20:45	E
Judith Goldstein	UA83	7-Jan	23:35	21:15	20:45	E
Dennis P. Quinn	UA83	7-Jan	23:35	21:15	20:45	E
Erik Voeten	UA83	7-Jan	23:35	21:15	20:45	E
Peter Rosendroff	LX147	12-Jan	2:05	NA	NA	NA
Stephen Chaudoin	EY211	14-Jan	4:10	NA	NA	NA
Sarah Chaudoin	EY211	14-Jan	4:10	NA	NA	NA
Meir Alkon	UA83	1-Feb	23:35	NA	NA	NA
Krzysztof Pelc	NA	NA	NA	NA	NA	NA
Dominic De Sapio	UA83	10-Jan	23:35	21:15	20:45	NA

**Please note:** We will be holding a farewell dinner just south of the city about 20 minutes from the airport. Therefore, participants leaving on the evening of January 6th will have their transfers arranged from the dinner. All luggage will be collected in the morning. For the rest of the group, transfers will be arranged from the hotel on the following day. Please refer to the table above.

## 4.0 Conference Schedule

Conference format is as follows:

Presentations: 10 mins

Each Discussant: 05 mins

Q & A: 10 mins

### Conference Day 1: December 30th Location: IIM-C, MCHV Building

Time	Session	Presenter	Discussants
9:45 -10:05	Registration		
10:05 -10:15	Welcome Note	Nita Rudra, <i>Georgetown University</i>	
10:15 -11:45	Creating Humane Societies: Stakeholders Perspectives	AK Sinha, <i>IIM-Calcutta</i>	
11:40 -12:40	Lunch		
12:50 -13:25	Is the Informal Sector Politically Different? Answers from Latin America	Andy Baker, <i>University of Colorado Boulder</i>	Stephanie Rickard, <i>London School of Economics</i> & Pularpre Balakrishnan, <i>Ashoka, University, New Delhi</i>
13:30 -14:05	Sustainability in the BRICS	Anup Sinha, <i>IIM Calcutta</i>	Chiranjib Sen, <i>Azim Premji University, Bangalore</i> & Sarah Hummell, <i>University of Illinois</i>
14:10 -14:40	Break		
14:40 -15:15	China and the United Kingdom's Post-Brexit Economic Future	Ken Scheve, <i>Stanford University</i>	Peter Rosendorff, <i>New York University</i> & Partha Ray, <i>IIM Calcutta</i>
15:20 -15:55	Indian Cities	Annapurna Shaw, <i>IIM Calcutta</i>	Jean Grossman, <i>Princeton University</i> & Bhaskar Chakrabarti, <i>IIM- Calcutta</i>
16:00 -16:35	Globalization and the Politics of Informality	Nita Rudra, <i>Georgetown University</i> & Helen Milner, <i>Princeton University</i>	Parthapratim Pal, <i>IIM Calcutta</i> & Ken Scheve, <i>Stanford University</i>

## Conference Day 2: January 2nd Location: Kharimati Resort

Time	Session	Presenter	Panel
9:55 -10:30	Growth Strategy: India and China	R. Nagraj, <i>Indira Gandhi Institute of Development Research Mumbai</i>	Anup Sinha, <i>IIM Calcutta</i> & Joanne Gowa, <i>Princeton University</i>
10:35-11:10	Where is U.S. Multilateral Leadership?	Erik Voeten, <i>Georgetown University</i>	Stephen Chaudoin, <i>University of Illinois</i> & Biju Paul Abraham, <i>IIM Calcutta</i>
11:15-10:50	Trading in the 21st Century: Is there a Role for the WTO?	Judy Goldstein, <i>Stanford University</i>	Ram Reddy, <i>Former Editor, Economic &amp; Political Weekly</i> & Ed Mansfield, <i>University of Pennsylvania</i>
10:55-11:30	Civil Society as Contestatory Democratization: Theory & Evidence	Ashwini Kumar, <i>Tata Institute of Social Sciences, Mumbai</i>	Krzysztof Pelc, <i>McGill University</i> & Debashish Bhattacharjee, <i>IIM Calcutta</i>
11:35 -12:35	Lunch		
12:40- 13:15	Social Stratification and Inequality in BRICS	Sripad Motiram, <i>Indira Gandhi Institute of Development Research Mumbai</i>	Hema Swaminathan, <i>IIM Bangalore</i> & Emile Hafner-Burton, <i>University of California, San Diego</i>
13:20 - 13:40	Break		
13:45-14:20	What is the Contribution of Intra-household Gender Inequality to Overall Income Inequality? Evidence from Global Data, 1973-2013	Dipak Malghan, <i>IIM Bangalore</i> & Hema Swaminathan, <i>IIM Bangalore</i>	Sarah Brooks, <i>Ohio State University</i> & Achin Chakraborty, <i>Institute of Development Studies, Kolkata</i>
14:25 -15:00		Dennis Quinn, <i>Georgetown University</i>	Gene Grossman, <i>Princeton University</i> & Partha Ray, <i>IIM Calcutta</i>
15:00-15:20	Break		
15:25-16:00	Development Policy in the BRICS	Achin Chakraborty, <i>Institute of Development Studies Kolkata</i>	Parthapratim Pal, <i>IIM Calcutta</i> & Layna Mosley, <i>University of North Carolina</i>

## Conference Day 3: January 3rd Location: Visva Bharati University

Time	Session	Presenter	Panel
10:00-10:35	Health Policy in the BRICS	Indrani Gupta, <i>Institute for Economic Growth, New Delhi</i>	Biju Paul Abraham, <i>IIM Calcutta</i> & Sarah Brooks, <i>Ohio State University</i>
10:40-11:15	The Effects of Special Economic Zones: Evidence from India's States	Meir Alkon, <i>Princeton University</i>	Debashish Bhattacharjee, <i>IIM Calcutta</i> & Pablo Pinto, <i>University of Houston</i>
12:00-13:30	Lunch		
13:35 –15:00	Roundtable “The Future of Globalization”	Gene Grossman, <i>Princeton University</i> & Helen Milner, <i>Princeton University</i>	



## 5.0 Detailed Itinerary

### Day 1 - Wednesday, December 28th - Kolkata



Image: Park Street Market (L), Great Eastern Lobby (R)

The group arrives throughout the early morning, day and evening on December 28th. For those of you who arrive early there is an optional walking tour available to learn about the local culture and history. Our hotel is a historical property, The Great Eastern. It's Kolkata's oldest hotel from 1840 and has hosted numerous famous guests including Mark Twain.

If you do not want to do the afternoon walking tour, the concierge will help explain how you can take a short walk around the area. The hotel is located in a safe, central and very historical part of town.

In the evening we will dine together at the hotel.

### Itinerary

Arrive in Kolkata

13:30 -16:30 Optional City Walk

19:00 Group Dinner (14 Confirmed / 4 Provisional Seats)

### Group Hotel

Lalit Great Eastern  
1, 2, 3, Old Court House Street,  
Dalhousie Square, Near Raj Bhavan,  
Kolkata, West Bengal 700069, India  
T: +91 33 4444 7777

### Group Dinner

The Grill  
1, 2, 3, Old Court House Street  
Dalhousie Square, Near Raj Bhavan  
Kolkata, West Bengal 700069, India

## Day 2 - Thursday Dec 29th - Kolkata



Image: Skipper Factory (L), Corner Courtyard (R)

We have set today aside for an industry visit. We will visit an Indian domestic supplier of power, tubes and other infrastructure. The company has successfully grown in West Bengal's difficult manufacturing regulatory environment. During lunch back in Kolkata, we will have a chance to talk with a Kolkata tax regulator. In the late afternoon, we will visit a family home in Kolkata.

### Itinerary

- 07:30 Breakfast
- 08:30 Depart for Skipper Plants in Uluberia
- 09:30 Arrive Factory, Meet and Greet
- 09:45 -10:45 Factory / Production Tour
- 10:45 -11:15 Breakout meetings with small work groups
- 11:15 -12:15 Managers Presentation and Discussion
- 12:15 -13:15 Drive to Kolkata
- 13:15 -14:45 Lunch and meeting with Tax Official
- 15:00 -16:30 Shopping Break (time permitting)
- 17:00 -19:00 Home Visit
- 20:00 Group Dinner

### Group Hotel

Lalit Great Eastern  
1, 2, 3, Old Court House Street,  
Dalhousie Square, Near Raj Bhavan  
Kolkata, West Bengal 700069, India  
T: +91 33 4444 7777

### Group Lunch

Bengal Club  
33B, Chowringhee Road  
Kolkata, West Bengal 700071, India  
T: +91 33 4020 5101

### Group Dinner

Corner Courtyard  
92B, Sarat Bose Rd, Hazra, Bhowanipore  
Kolkata, West Bengal 700026, India  
T: +91 99039 90597

### Tax Official & Lunch Guest

Kumud Patnaik  
Principal Commissioner of Income Tax.  
Central Board of Tax  
Government of India

## Day 3 - Friday Dec 30th - Kolkata



Image: Around IIM - Calcutta Campus

Our first day of the conference is hosted at IIM-Calcutta. IIM-C is the oldest IIM in India. It is the only triple accredited business school in India and considered one of the leading business schools in Asia. In particular the financial courses are considered some of the best in the world.

In addition to academics, IIM-C has the best rated campus of any city school in India with lush forests and seven lakes spread across 135 acres. For the detailed conference schedule please see the section - *Conference Schedule*.

### Itinerary

- 07:30 Breakfast
- 08:30 Depart for IIM Calcutta
- 09:45 - 10:15 Registration
- 10:15 - 12:00 Morning Conference Session
- 12:00 - 13:20 Lunch
- 13:20 - 17:00 Afternoon Conference session
- 17:30 - 20:00 Reception and Dinner at IMM-Calcutta
- 21:00 - 24:00 Optional Evening Out to visit Park Street

### Conference Venue

Indian Institute of Management - Calcutta (IIM-C)  
Management Center for Human Values (MCHV)  
Diamond Harbour Road, Joka,  
Kolkata, West Bengal 700104, India

### Group Hotel

Lalit Great Eastern  
1, 2, 3, Old Court House Street  
Dalhousie Square, Near Raj Bhavan  
Kolkata, West Bengal 700069, India  
T: +91 33 4444 7777

### Group Dinner

Indian Institute of Management - Calcutta (IIM-C)  
Diamond Harbour Road, Joka,  
Kolkata, West Bengal 700104, India



## Day 4 - Saturday December 31st - Kolkata



Image: Birla Temple (L), General Post Office (R)

Today we take a tour of Kolkata. India's second-biggest city is a daily festival of human existence, simultaneously noble and squalid, cultured and exciting. Kolkata is regarded as India's intellectual and cultural capital. As the former capital of British India, Kolkata retains a feast of colonial-era architecture contrasting starkly with urban slums and dynamic new-town suburbs with their air-conditioned shopping malls. Friendlier than India's other metropolises, this is a city you 'feel' more than simply visit.

We will take a full day coach tour of the city today and visit many of the city's sites. Each tour is different depending on group speed and traffic but generally tours try to visit Prinsep Ghat, Tagore House, St. Paul's Cathedral, Mother's House, Birla Temple.

In addition we try to drive past the General Post Office, Eden Gardens, Howrah Bridge, Maidan, Fort William and Lal Dighi.

In the evening we will celebrate New Year's at our hotel with a fun dinner with entertainment and open bar!

### Itinerary

08:00 Breakfast

09:00 Start Tour

16:00 End Tour

20:00 - 00:30 New Year's Eve Dinner Program

### Group Hotel

Lalit Great Eastern  
1, 2, 3, Old Court House Street  
Dalhousie Square, Near Raj Bhavan  
Kolkata, West Bengal 700069, India  
T: +91 33 4444 7777



## Day 5 - Sunday, January 1st - Kolkata to Shantiniketan



Image: Village track near rural retreat (L), Kolkata Howrah Station Platform (R)

This morning we'll board our private coach (bus) to Shantiniketan. Shantiniketan was earlier called Bhubandanga (named after Bhuban Dakat, a local dacoit), and was owned by the Tagore family. In 1862, Maharshi Devendranath Tagore, while on a boat journey to Raipur, came across a landscape with red soil and meadows of lush green paddy fields. Rows of chhatim trees and date palms charmed him. He stopped to look, decided to plant more saplings and built a small house. He called his home Santiniketan (abode of peace). Santiniketan became a spiritual centre where people from all religions were invited to join for meditation and prayers. He founded an 'Ashram' here in 1863 and became the initiator of the Brahmo Samaj.

Later on December 22nd 1901, Devendranath's son, Rabindranath Tagore started a school at Santiniketan named Brahmachary Asrama modelled on the lines of the ancient gurukul system. After he received the Nobel Prize which enhanced not only the pride of India but also the prestige of Santiniketan the school was expanded into a university. It was renamed Visva Bharati, its symbolic meaning being defined by Tagore as "where the world makes a home in a nest". The aim of this educational institute was the quest for truth, blending the methods of learning of the East and West. Visva Bharati, now more than a hundred years old, is one of the most prestigious universities of India with degree courses in humanities, social science, science, fine arts, music, performing arts, education, agricultural science and rural reconstruction.

After arriving we'll arrive at our rustic rural retreat a few miles outside of town. Some of the hotel representatives will take us for a walk to learn about the daily life in the surrounding villages.

### Itinerary

07:30 Breakfast

08:30 Private Coach Transfer to Shantiniketan

12:30 Arrive at Shantiniketan Rural Retreat

13:30 -16:30 Village Walk with Lunch

18:00 - 20:00 Dinner

### Group Hotel

Raktokorobi Karugram

Rooppore, Binuria, Nachansaha Road,

Dakshin Harirampur, Santiniketan, Bolpur,

West Bengal 731236, India

Phone: +91 89066 79712

**Note:** Please note that our accommodation on January 1st to 2nd is in a traditionally themed small rural resort pictured below. We've selected this property to be closer to the Indian rural experience. The property has a limited number of rooms and we have arranged for participants to share rooms.

The arrangements will be two people in a cabin. Each person will have their own bed and own private space but bathrooms are shared. See section 6.10 for roommate assignments.

## Day 6 - Monday January 2nd - Shantiniketan



Image: Raktokorobi Garden (L), Local Musician (R)

Our second day of the conference will be held at Kharimati Hotel.

For the detailed conference schedule please see the section - *Conference Schedule*.

### Itinerary

- 07:00 Morning Yoga (tentative)
- 08:30 Breakfast
- 09:15 Depart for Kharimati
- 09:30 Arrive at Kharimati
- 10:00 -12:00 Morning Conference Session
- 12:00 -13:00 Lunch
- 13:00 -17:00 Afternoon Conference session
- 17:00 -17:30 Transport to Kharimati
- 17:30 - 21:00 Dinner and Conference Reception

### Group Hotel

Raktokorobi Karugram  
Rooppore, Binuria, Nachansaha Road,  
Dakshin Harirampur, Santiniketan, Bolpur,  
West Bengal 731236, India  
Phone: +91 89066 79712



## Day 7 - Tuesday January 3rd - Shantiniketan to Kolkata



Image: Howrah Bridge Sunset (L) Ballygunge Dining Room (R)

Our third and final day of the conference will be held at Visva Bharati University.

For the detailed conference schedule please see the section - *Conference Schedule*.

### Itinerary

- 07:30 Breakfast
- 09:15 Depart for Visva Bharati University
- 09:30 Arrive at University
- 10:00 -12:00 Morning Conference Session
- 12:00 -13:30 Lunch
- 13:30 -15:00 Afternoon Conference session
- 16:00 -19:30 Coach from Shantiniketan to Kolkata
- 19:30 - 21:30 Dinner
- 21:30 - 22:00 Transfer to Hotel

### Group Hotel

Lalit Great Eastern  
1, 2, 3, Old Court House Street  
Dalhousie Square, Near Raj Bhavan  
Kolkata, West Bengal 700069, India  
T: +91 33 4444 7777

### Group Dinner

Ballygunge 6  
6, Ballygunge Circular Rd, Rowland Row  
Ballygunge, Kolkata, West Bengal 700020, India  
T: +91 830353881

## Day 8 - Wednesday January 4th - Kolkata to Delhi



Image: Government Buildings on Rajpath (L), India Gate at Sunset (R)

After an early breakfast we'll take a flight from Kolkata to Delhi. Delhi is the best place to experience all that brings people to India: history, culture, food, spirituality, madness, mystery. We will spend some time amid its lived-in splendor, and soon realize why so many battles have been fought over it. Here are the extremes that make India so compelling. Old Delhi's Mughul glory, Central Delhi's European grandeur, West Delhi's Punjabi opulence, and South Delhi's bars, boutiques, and massive houses—all come together with the rural migrants trying to move forward. We'll be based in Lutyens New Delhi, a pocket of amazing greenery and order in this vast city.

Upon arrival we'll drive towards central Delhi and meet with trade officials at the India International Center. After our discussion, we will then check into the hotel and get ready for a group dinner at the hotel. Next, you can participate in a short optional night drive (and perhaps a short walk) along the main ceremonial road of New Delhi, the Rajpath or "Kings Way." Here we'll see several government buildings such as Rashtrapati Bhavan as well as many monuments, the main one being India Gate. Afterwards, we'll return to the hotel for dinner.

You'll have the option to watch some Bollywood theater which is located about an hour drive away in the modern satellite city of Gurgaon (now called as Gurugram). Tickets will be provided, however dinner is not included. There are many good places to eat near the theater after the show.

### Itinerary

- 06:30 Breakfast
- 07:30 Depart Hotel
- 08:15 Arrive Airport
- 10:05 Flight Departure
- 12:00 Flight Arrival
- 13:00 -13:45 Transport to Delhi
- 13:45 -14:45 Lunch at International Center
- 14:45 -16:00 Presentation and Q&A with Trade Officials
- 16:15 -17:00 Hotel Check In
- 17:30 -19:00 Optional Bollywood Show
- 19:00 - 22:00 Dinner

### Group Hotel

Taj Mahal Hotel  
Taj Mansingh Hotel Rd, South Block  
Man Singh Road Area, New Delhi,  
Delhi 110001, India  
T: 00 91 11 2302 6162

### Trade & Lunch Speaker

Dr. Amiya Chandra  
Joint Director General of Foreign Trade  
Ministry of Commerce, Government of India



## Day 9 - Thursday, January 5th - Delhi-Agra-Delhi



Image: Taj Mahal, Agra

There will be an early start for an all day trip to visit Agra and the Taj Mahal. Poet Rabindranath Tagore described it as 'a teardrop on the cheek of eternity', Rudyard Kipling as 'the embodiment of all things pure', while its creator, Emperor Shah Jahan, said it made 'the sun and the moon shed tears from their eyes'. Every year, tourists numbering more than twice the population of Agra pass through its gates to catch a once-in-a-lifetime glimpse of what is widely considered the most beautiful building in the world. Few leave disappointed.

The Taj was built by Shah Jahan as a memorial for his third wife, Mumtaz Mahal, who died giving birth to their 14th child in 1631. The death of Mumtaz left the emperor so heartbroken that his hair is said to have turned grey virtually overnight. Construction of the Taj began the following year and, although the main building is thought to have been built in eight years, the whole complex was not completed until 1653. Not long after it was finished, Shah Jahan was overthrown by his son Aurangzeb and imprisoned in Agra Fort where, for the rest of his days, he could only gaze out at his creation through a window. Following his death in 1666, Shah Jahan was buried here alongside Mumtaz.

The Taj was designated a World Heritage Site in 1983 and looks as immaculate today as when it was first constructed – though it underwent a huge restoration project in the early 20th century.

We'll visit the Agra Fort and then the Taj before returning to Delhi.

### Itinerary

07:00 Breakfast

08:00 Depart Hotel

08:00-18:00 Day Trip to Agra.

20:00-22:30 Group Dinner

### Group Hotel

Taj Mahal Hotel

Taj Mansingh Hotel Rd, South Block

Man Singh Road Area, New Delhi,

Delhi 110001, India

T: 00 91 11 2302 6162

### Group Dinner

TBD

Taj Mansingh Hotel Rd, South Block

Man Singh Road Area, New Delhi,

Delhi 110001, India

T: 00 91 11 2302 6162

## Day 10 - Friday, January 6th - Delhi

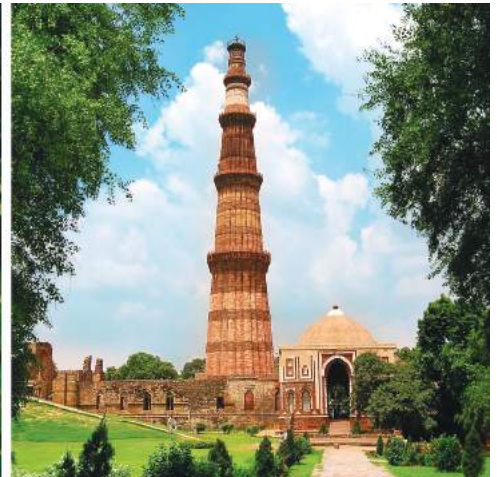


Image: Lotus Temple (L), Qutab Minar (R)

Our morning consists of a tour of two key sites of South Delhi, the ancient Kutab Minar and the modern Lotus Temple. The Kutab Minar is the largest brick Minaret in the world and the Lotus Temple is a temple for the Bahá'í Religion. Afterwards we'll move on to the Hauz Kaus, one of the old villages inside Delhi. Today it's a great place to shop for mementos, knick knacks or Modern Art. It's also a great place to eat a variety of food. After some shopping and eating we'll return to the hotel for a short rest.

In the late afternoon, we'll attend a reception hosted by the Ambassador of the United States at his famous 1960's style home. From there we'll go to eat dinner. Our dinner location will be near the airport as several people will leave directly from dinner to the airport. All luggage will be coordinated for those departing from the restaurant.

Please note that everyone should have their passport on hand for the US embassy visit. Only phones are allowed inside; other electronics that are not allowed inside include ipads, laptops or cameras, so these should be left at the hotel or bus.

For those departing tonight there will be two buses leaving the hotel. Those flying out should ensure that their luggage is put on the airport mini-bus. Everyone else should use the other mini-bus.

### Itinerary

- 07:30 Breakfast
- 08:30 Depart Hotel
- 09:15 -11:30 Morning Tour
- 12:30 -14:30 Lunch & Market
- 15:00 -16:00 Hotel Break
- 17:00 -18:30 US Ambassador Reception
- 19:30 - 22:30 Dinner (Near Airport)
- 20:30 - 22:30 Airport Dropoffs

### Group Hotel

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Taj Mansingh Hotel Rd, South Block  
Man Singh Road Area, New Delhi,  
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### Group Dinner

Setz  
DLF Emporio, 405, Third Floor, DLF Emporio, 4  
Nelson Mandela Road, Vasant Kunj  
New Delhi, Delhi 110070, India  
Phone: +91 11 4311 9999

### Afternoon Reception

Richard Verma  
US Ambassador,  
US State Department  
Government of India

## Day 11 - Saturday, January 7th - Delhi



Image: Akshardham Temple (L), Jahmīd Mosque (R)

Our last day is a day of sightseeing. We'll visit the Akshardham Temple. For those of you who need time to shop, our tour guide will put you directly on the Delhi Metro to Connaught Place where there are several Handicraft Museums.

The shopping area is a short auto ride to the hotel. For those who want to continue with the full day tour, we'll continue on to Red Fort and chaotic neighborhood of Chandni Chowk and the Grand Mosque.

Everyone will regroup at the hotel before transferring to the hotel. Please note that lunch and dinner are not included today.

### Itinerary

07:30 Breakfast

08:30 Depart Hotel

09:15 -11:30 Morning Tour

12:30 -15:30 Afternoon Tour

16:30 -17:00 Meet at Hotel

17:00 -18:00 Transport to Airport



### 6.1 Weather

December is mid-winter in India. It is the dry season so there will not be many days with rain. Kolkata has a tropical climate and generally comfortable. Delhi is a sub tropical/semi-desert climate. Whilst winter days in Delhi are comfortable, nights are cold. Delhi is known for dense winter fog - when the fog stays for consecutive days then low temperatures can approach 35F.

#### Kolkata



SUNNY & PLEASANT

Average High ↑ 80F

Average Low ↓ 55F

#### Delhi



HAZY SUNSHINE

Average High ↑ 70F

Average Low ↓ 45F

We advise everyone bring clothing suitable for Calcutta's warmer days as well as Delhi's cold night.

### 6.2 Money

1 INR = 1 Rupee = 1 ₹ = 100 Paise

1 INR = .015 USD

1 USD = 68.7 INR

Common Rupee Notes = 2000, 500, 100, 50, 20

Rare Notes = 500 (Please see section below)



**Banned from 11th Nov, 2016**



**Accepted from 12th Nov, 2016**



Bring USD in 100's, 50's & 20's. Do not bring traveler's checks, as they are not used frequently. ATMs are prevalent and should be used as a primary source. Credit Cards will incur fees so it is best to use cash but do have a credit card for emergency purposes. Also if your credit card has insurance or consumer protection, you might want to consider using it for major shopping purchases.



### 6.3 November 2016 Liquidity Crisis

India has just completed a demonetization project in November 2016 to flush out the black money in the economy. This was a major financial initiative and the government removed all 500 and 1000 rupee notes from circulation within 24 hours of announcement. People have three months to deposit these notes with proof of their source otherwise they are forfeit. The amount of money involved was about 80% of all money in circulation. This is a massive tax initiative which most economic parties agree will bring India substantial long term benefits and increased tax compliance.

New 500 and 2000 notes are now being introduced into circulation but it will be a slow process as the new currency is still short in supply at most banks across the country. For perspective, a total of 14 trillion rupees of notes was removed, so replacing an equivalent amount or changing behaviour to use more electronic payment is expected to take two years. This will significantly reduce the GDP for the next few quarters.

Please be mindful of the impact - especially to small traders and shops or anyone working on a cash basis. If you are buying from a trader that only deals with smaller amounts they may want you to spend up to the 2000 or 500 limit of a new note as there is now a huge premium on smaller notes. They also might ask you for 4 x 500 notes versus a 2000 note.

Whilst normally shoppers almost never have to check their change in India, during this time we caution everyone to ensure that they do not receive the old notes in change. Upon arriving at the airport, change some USD and ask for the new 500 and 2000 notes. Familiarize yourself with these notes. The smaller denomination notes (100 and lower) are not impacted.

ATM queues may be very long as they are emptied of large notes as soon as they are recalibrated and restocked. Credit card and electronics payments are not impacted as this is not a true liquidity crunch but a physical one only.

The situation is fluid as more and more financial processes are being stressed over the next few weeks, so remain patient and use electronic payment wherever possible.

### 6.4 Communication

US Phones will work but roaming, voice and data are expensive. We suggest that you bring and use your smartphones in wireless mode and turn on phone only for texting or emergency calls. If you will be frequently using data when not on wireless, then sign up for a inexpensive data plan before you leave the US.

If you have a small laptop, iPad / tablet or smartphone then you can connect from Skype (or similar) at any wireless point.



## 6.5 Power Supply

India's voltage is 220V-240V. You will need an adapter (not a transformer) for all digital devices such as phones, tablets and computers. Anything with a motor will also require a transformer (hair dryer, etc).

The sockets are of international types C and D. Others are used in some older buildings. Type A (USA) is not used anywhere in India. Inexpensive adapters can be bought throughout India in local hardware and most hotel stores.

Type C and D are pictured below:

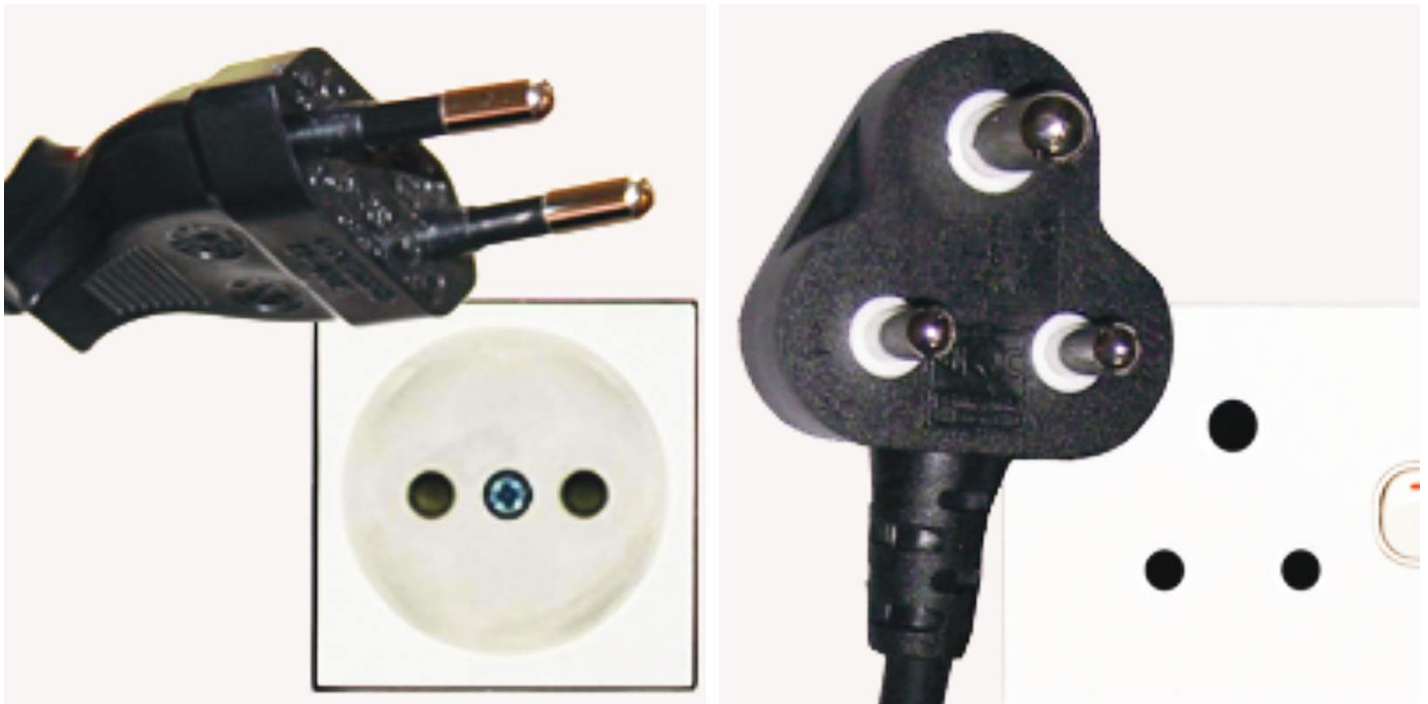


Image: Type C (L) and Type D ®

## 6.6 Gymnasium Facilities

The hotels in Delhi and Kolkata have gymnasium facilities. The hotel at Shantiniketan does not have a gym.

## 6.7 Shopping

Whatever you buy in most small stores / stalls, you will be expected to bargain. Some stores do operate a fixed price policy. There are no hard and fast rules for bargaining – it is really a question of paying what something is worth to you – but there are a few general points to keep in mind namely:

First, don't worry about initial prices. These are simply a device to test your limits. Don't think that you need to pay a specific fraction of the first asking price: some sellers start near their lowest price, while others will make a deal for as little as a tenth of the initial price.

Second, have in mind a figure that you want to pay, and a maximum above which you will not go. If your maximum and the shopkeeper's minimum don't meet, then you don't have a deal, but it's no problem.

Third, don't ever let a figure pass your lips that you aren't prepared to pay – nor start bargaining for something you have absolutely no intention of buying – there's no better way to create bad feelings.

Fourth, take your time. If negotiations do not seem to be going well, it often helps to have a friend on hand who seems – and may well be – less interested in the purchase than you and can assist in extricating you from a particularly hard sell.

Fifth, remember that even if you're paying more than local people, it doesn't necessarily mean you're being "ripped off". As a Westerner, your earning power is well above that of most Indians and it's rather mean to force traders down to their lowest possible price just for the sake of it.





## 6.8 Transport

All the group transport is covered. If however you find yourself staying behind to shop or staying later after dinner here are some guidelines.

Always carry a few hundred rupees. Transportation is not expensive but due to the liquidity crisis you don't want to spend an hour in an ATM line to pay for a 10 minute journey.

During the day 3 wheelers (called auto's) that you flag down are generally safe, cheap and fast. You should negotiate a rate ahead of time as many drivers do not use meters.

In the evenings generally you can find 3 wheelers in Calcutta. In Delhi it is not easy after 7pm. Radio Taxi's are licensed and operated by professional companies. You can use them to call a car (or order one on a smartphone). Prices are fixed and calculated by a GPS meter. There are hundreds of licensed radio taxi's. Radio Taxis are a great option after in later evening hours. Here are two of the biggest radio taxi operators.

**Meru Cabs:** Kolkata - 033 33 99 33 99      Delhi - 011 44 22 44 22

**Mega Cabs:** Kolkata - 033 41 41 41 41      Delhi - 011 41 41 41 41

Uber is used throughout India and aggregates licensed companies as well as unlicensed private drivers. As in any city in the world, Uber has the fastest response time - usually within 5 minutes in Delhi or Kolkata.

## 6.9 Room Charges



All rooms are paid for by the conference team. However when you checkout you will need to pay for any incidentals such as room service, laundry, minibar, etc.

Please ensure you check out at least 15 minutes before the scheduled departure time from a hotel. Some hotels may ask for your credit card to hold against incidental charges.



## 6.10 Shantiniketan Room Sharing

On the nights of January 1st and 2nd, we will be staying at Raktokorobi Karugram. This rural resort has large cabins with upstairs and downstairs bedrooms and a shared bathroom.

Participants will share these units as described below:

Room	Guest	Guest
1	Pablo Pinto	Ken Scheve
2	Edward Mansfield	Krzysztof Pelc
3	Stephanie Rickard	Joanne Gowa
4	Jean Grossman	Gene Grossman
5	Layna Mosley	Sarah Brooks
6	Stephen Chaudoin	Sarah Chaudoin
7	Judith Goldstein	Helen Milner
8	Dennis P. Quinn	Peter Rosendorff
9	Erik Voeten	Andrew B. Baker
10	Nita Rudra	Emilie Hafner-Burton
11	Dominic De Sapia	Meir Alkon

## 6.11 Safety and emergency contacts

<http://www.kolkatapolice.gov.in/GuidelineForForeigner.aspx>

<https://www.ixigo.com/what-are-the-emergency-contact-numbers-in-kolkata-calcutta-fq-1001912>



*Special thanks to Helen V. Milner*

